

**FOR OFFICIAL USE ONLY: PROCUREMENT SENSITIVE UNTIL TENTATIVE
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**Keesler Air Force Base
Most Efficient Organization (MEO) Proposal**

Big Base Operating Support (BBOS) Services

Volume 2, Management Plan

RFP No. F41689-02-R-0048

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1 PURPOSE FOR MANAGEMENT PLAN

1.1 GENERAL. The purpose of this Management Plan is to develop the optimum organizational structure, to include determination and documentation of the specific management improvements on which the optimum structure is based, to accomplish the following essential functions encompassing the 81st Civil Engineering Squadron, 81st Mission Support Squadron, 81st Operations Support Flight, 81st Supply Squadron, and 81st Services Division, hereinafter referred to as the Big Base Operating Support (BOS), in support of the 81st Training Wing at Keesler Air Force Base (AFB):

- Weather Support Services
- Community Services
- Resource Management
- Human Resources
- Housing
- Operations and Maintenance
- Space Management
- Grounds and Site Maintenance
- Emergency Management
- Engineering Services
- Environmental Management
- Supply Services
- Marketing and Publicity
- Utilities and Energy Management

1.2 BACKGROUND. A list of acronyms/abbreviations used in this report is included in Attachment 1, *Glossary*.

The management study and resulting management plan were accomplished and prepared in accordance with Air Force Instruction (AFI) 38-203. The optimal organizational structure set forth herein is based on the Performance Requirements Document (PRD) set forth in Request for Proposal (RFP) No. F41689-02-R-0048 dated 12 Mar 03 to include all amendments thereto.

Due to conflict of interest concerns precipitated in part by the General Accounting Offices (GAO) opinion in *Jones Hill*, the Keesler Most Efficient Organization (MEO) Team operated under a strict set of rules of engagement relating to data gathering efforts to support documentation of the current organization as set forth in Part 2 of this Management Plan. These ground rules, which were later set forth in Headquarters (HQ) Air Education and Training Command (AETC)/XPMS Memorandum dated July 25, 2002 (which were in addition to other “firewall” policies addressed in HQ AETC Manpower and Organization Division Memorandums dated 31 Jan 00, 2 Feb 00, and 22 Apr 02), were first communicated to the MEO Team in a July 18, 2002 conference call between

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the Keesler MEO Team Chief and Deputy, the 81st Training Wing Competitive Sourcing Office, the 81st Training Wing Staff Judge Advocate Office, Abacus Technology Corporation Director and Deputy of Competitive Sourcing, HQ AETC Competitive Sourcing Branch Chief and Staff, the AETC Contracting Squadron Procuring Contracting Officer (this A-76 effort), and the AETC Contracting Squadron Administrative Contracting Officer (Abacus Technology Corporation task order). These rules of engagement permitted the Keesler MEO Team to interview all Keesler workcenter personnel regarding their current job duties, responsibilities, and current workload data but prohibited asking any current PRD or previous MEO team members about innovations, efficiencies, or process improvements to include stopping the interviews if these current or previous team members began to voluntarily provide this information. Towards this end, rosters of previous MEO and current PRD team members (collectively referred to as “tainted”) were provided to the Keesler MEO Team. In addition to these rules of engagement, the Keesler MEO Team was also instructed during this conference call to submit all requests for reports, charts, listings, etc. (i.e., nothing could be physically removed from a workcenter) to the Competitive Sourcing Office who would in turn forward the request to the Procuring Contracting Officer who would obtain and disseminate the requested data publicly providing equal/same time access to the MEO and potential offerors. On October 8, 2002, the HQ AETC Competitive Sourcing Branch modified the rules regarding requests for reports, charts, listings, etc., delegating the approval and release to the Competitive Sourcing Office who would commensurate with the release of the approved products to the Keeler MEO Team forward a copy to the AETC Contracting Squadron Procuring Contracting Officer for public release. On December 4, 2002, the HQ AETC Staff Judge Advocate, through the HQ AETC Competitive Sourcing Branch, clarified that the same rules of engagement pertaining to the data gathering associated with documenting the current organization applied to conducting the Operational Audit (OA). These and other significant events that occurred throughout the study are synopsized in the below table.

Event	Date
Congressional Notification/Public Announcement.	21 Sep 99
Stood-Up Core MEO Team.	17 Jun 02
Awarded MEO Consulting Contract to Abacus Technology Corporation.	12 Jul 02
Appointed Remaining MEO Team Members.	15 Jul 02
MEO Team Rules of Engagement Established (i.e., interviews and data gathering, etc.).	18 Jul 02

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Event	Date
MEO Team submitted initial comprehensive Request for Information (RFI) #1 to the Competitive Sourcing Office (CCO): temporary duty (TDY) Data, Training Data, Civilian Overtime, Current Equipment List(s), Current Vehicle List(s), Current Days/Hours of Operation, Unit Manpower Document (UMD), Current Assigned Strength, Current Organization Charts, Current Position Descriptions, Process Analysis Data from Previous Initiatives (non-A-76 related), Current Host Tennant Support Agreements (HTSA) and Inter-Service Support Agreements (ISSA), List(s) of current Contracts for Functions Under Study, and List(s) of Other Contracts that Functions Under Study May Interface With (i.e., data/information required to document and/or cost the current organization).	18 Jul 02
In response to the Keesler MEO Team RFI#1 the CCO publicly released, via General Service Administration's (GSA) Federal Business Opportunities (FedBizOpps) website, Notice to Offerors No. 1 01 containing (1) TDY and Training information for the 81 st Civil Engineering Squadron and 81 st Communications Squadron, (2) a vehicle listing for the 81 st Civil Engineering Squadron, 81 st Operations Support Flight, 81 st Communications Squadron, and 81 st Supply Squadron, (3) a UMD dated 18 Jul 02, and (4) hours of operation for the 81 st Civil Engineering Squadron, 81 st Mission Support Squadron Civilian Personnel Flight, 81 st Services Division, 81 st Supply Squadron, and 81 st Communications Squadron.	16 Aug 02
In response to the Keesler MEO Team RFI#1 the CCO publicly released, via GSA's FedBizOpps website, Notice to Offerors No. 2 01 containing (1) organization charts for Keesler AFB, (2) additional vehicles listings for the 81 st Civil Engineering Squadron and 81 st Services Division (Honor Guard), and (3) a note advising that the Unit Manpower Document (UMD) released on 16 Aug 02 was the complete UMD for the Squadrons under study, not just the functions/positions under study.	20 Aug 02
In response to the Keesler MEO Team RFI#1 the CCO publicly released, via GSA's FedBizOpps website, Notice to Offerors No. 3 01 containing (1) a UMD dated 6 Jun 02 that superseded the UMD released on 16 Aug 02, (2) a listing of personnel assigned to the 81 st Services Division workcenters under study, (3) a listing of military assigned to the 81 st Communications Squadron, and (4) overtime information for the 81 st Supply Squadron and 81 st Communications Squadron.	22 Aug 02
MEO Team submitted Subsequent RFI (RFI#2) to the CCO for Unit Personnel Manning Roster (UMPR) and Position Control Roster (PCR) for all military and civilian positions in the organizations under study to include over-hires, Non-Appropriated Fund (NAF), detailed personnel, and others performing work.	27 Aug 02
In response to the Keesler MEO Team RFI#1 the CCO publicly released, via GSA's FedBizOpps website, Notice to Offerors No. 4 01 containing (1) Accountable Equipment Authorized In-Use Detail (EAID) Listings for the 81 st Civil Engineering Squadron, 81 st Communications Squadron, 81 st Comptroller Squadron, 81 st Mission Support Squadron, 81 st Operations Support Flight, and 81 st Services Division, (2) hours of operation for the 81 st Mission Support Squadron Civilian Personnel Flight, and (3) overtime data, by cost center, for the 81 st Civil Engineering Squadron.	3 Sep 02

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Event	Date
Notice of Industry Day at Randolph AFB, TX, scheduled for 25 Sep 02, via GSA's FedBizOpps website, Industry Day Notification 01.	6 Sep 02
In response to the Keesler MEO Team RFI#1 the CCO publicly released, via GSA's FedBizOpps website, Notice to Offerors No. 5 01 containing (1) EAID Listings for the 81 st Civil Engineering Squadron, 81 st Communications Squadron, 81 st Comptroller Squadron, 81 st Mission Support Squadron, 81 st Operations Support Flight, and 81 st Services Division, and (2) a Listing of Assigned (appropriated fund) Civilian Personnel.	9 Sep 02
Request for Information, via GSA's FedBizOpps website, Request for Information (Short Suspense) 01 seeking industry input of source selection approach and contract type.	10 Sep 02
Industry Day Postponement, via GSA's FedBizOpps website, Industry Day Postponement 01 in which the announcement also advised the public the draft RFP would not be issued 13 Sep 02.	11 Sep 02
In response to the Keesler MEO Team RFI#1 the CCO publicly released, via GSA's FedBizOpps website, Notice to Offerors No. 6 01 containing (1) a listing of current contracts under study and (2) TDY data for the 81 st Mission Support Squadron Education Services Flight.	25 Sep 02
MEO Team submitted follow-up to the CCO regarding data not received or incomplete data received in response to RFI#1 dated 18 Jul 02.	25 Sep 02
In response to the Keesler MEO Team RFI#1 the CCO publicly released, via GSA's FedBizOpps website, Notice to Offerors No. 7 01 containing (1) a listing of EAID equipment for the 81 st Supply Squadron, (2) overtime data for the 81 st Operations Support Flight Weather Section, (3) hours of operation for the 81 st Operations Support Flight, (4) non-travel training information for the 81 st Services Division, (5) TDY information for the 81 st Supply Squadron, (6) overtime information for the 81 st Services Division Library and Community Centers, (7) TDY information for the 81 st Services Division, (8) TDY information for the 81 st Mission Support Squadron (MSS) Civilian Personnel Flight, (9) TDY and Civilian Overtime information for the 81 st Mission Support Squadron Education Services Flight, and (10) and a listing of the titles, pay plan, and series for civilian personnel positions under study.	4 Oct 02
In response to the Keesler MEO Team RFI#1 the CCO publicly released, via GSA's FedBizOpps website, Notice to Offerors No. 8 01 containing process models for the 81 st Communications Squadron (1) Control of Maintenance and (2) CSRDs for the Cable and Phone shops.	7 Oct 02

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Event	Date
MEO Team submitted RFI#3 to the CCO (1) seeking clarification on inconsistencies between the UMD released on 22 Aug 02 and the Listing of Assigned Personnel released on 9 Sep 02, (2) requesting clarification of QAE positions under study on the UMD released 22 Aug 02, (3) requesting a copy of each Squadron's operating and maintenance budget for FY02, and (4) requesting a copy of the Activity Based Costing (ABC) data.	7 Oct 02
Rules of Engagement modified by HQ AETC/XPMS (data gathering).	8 Oct 02
In response to the Keesler MEO Team RFI#3 the CCO publicly released, via GSA's FedBizOpps website, Notice to Offerors No. 9 01 containing high-level ABC data.	8 Oct 02
In response to the Keesler MEO Team RFI#1 and #3 the CCO publicly released, via GSA's FedBizOpps website, Notice to Offerors No. 10 01 containing (1) a revised listing of assigned (appropriated fund) civilian personnel which also included the corresponding UMD position numbers and (2) operations and maintenance budget data for the 81 st Civil Engineering Squadron, 81 st Communications Squadron, 81 st Mission Support Squadron, 81 st Operations Support Squadron, 81 st Supply Squadron, and the 81 st Services Division.	9 Oct 02
MEO Team submitted Keesler Request for Information #1 (KRFI) to the CCO requesting most current copy of the civilian PCR.	9 Oct 02
MEO Team submitted KRFI#2 to the CCO seeking clarification (i.e., assigned or authorized) of the Assigned Civilian Personnel – Revised listing released on 9 Oct 02.	10 Oct 02
MEO Team submitted KRFI#3 to the CCO requesting a one-year report for the 81 st Civil Engineering Operations Flight showing the total man-hours per shop/per all LUC codes.	10 Oct 02
In response to the Keesler MEO Team RFI#1, KRFI#1, and KRFI#2 the CCO publicly released, via GSA's FedBizOpps website, Notice to Offerors No. 11 01 containing (1) a clarification that the listing of assigned (appropriated fund) civilian personnel released on 9 Oct 02 was in fact a listing of all civilian positions under study and (2) a listing of (appropriated fund) civilians actually assigned.	11 Oct 02
MEO Team submitted KRFI#4 to the CCO seeking clarification on the period covered by the ABC data released on 8 Oct 02.	16 Oct 02
MEO Team submitted RFI#4 to the CCO seeking clarification on the listings of 81 st Civil Engineering equipment released on 3 and 9 Sep 02 which reflected fire protection equipment when that Flight is not under study.	18 Oct 02
MEO Team submitted KRFI#5 to the CCO requesting the Commercial Service Area costs by Flight for the 81 st Supply Squadron as was provided for all other Squadrons/Flights in the ABC data released on 8 Oct 02.	18 Oct 02
MEO Team submitted KRFI#6 to the CCO requesting an 81 st Services Division PCR for all functions under study (includes NAF).	21 Oct 02

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MEO Team submitted RFI#5 to the CCO seeking clarification on the listing of vehicles released on 20 Aug 02 which (1) contained two trucks assigned to the Fire Department which is not under study and (2) five vehicles assigned to Contracts/Saber when working knowledge indicates they don't have that many.	22 Oct 02
MEO Team submitted KRFI#7 to the CCO requesting the 2002 appropriated funding by Resource Control Center (RCC) for each of the 81 st Services Division functions under study (includes NAF).	23 Oct 02
In response to the Keesler MEO Team RFI#1, RFI#4, RFI #5, and KRFI#3 the CCO publicly released, via GSA's FedBizOpps website, Notice to Offerors No. 12 01 containing (1) a clarification of the vehicles listing (listing #2) released on 20 Aug 02, (2) a clarification regarding the period represented by the ABC data released on 8 Oct 02, (3) a clarification to the EAID equipment listings released on 3 and 9 Sep 02 (removal of fire protection equipment), (4) a listing of the 81 st Civil Engineering Squadron Operations Flight man-hours for FY02.	28 Oct 02
MEO Team submitted KRFI#8 to the CCO seeking clarification of a 81 st Supply Squadron Fuels Flight position under study shown as vacant in the Listing of Assigned Personnel released on 11 Oct 02.	31 Oct 02
In response to the Keesler MEO Team RFI#1 and KRFI#8 the CCO publicly released, via GSA's FedBizOpps website, Notice to Offerors No. 13 01 containing a clarification that the 81 st Supply Squadron Fuels Fight UMD Position Number 0J02314221 reflected on the listing of (appropriated fund) civilians actually assigned is filled by a Fuels Distribution Worker, WG-5413-08 (vs. vacant as originally shown).	5 Nov 02
In response to the Keesler MEO Team RFI#1 and KRFI#6 the CCO publicly released, via GSA's FedBizOpps website, Notice to Offerors No. 14 01 containing a NAF PCR (for NAF positions actually assigned).	5 Nov 02
Release of Draft PRD (scheduled for 12 Aug 02), via GSA's FedBizOpps website, Solicitation 01 through 12 (excludes the Performance Management Plan (PM) per Solicitation 12 dated 12 Nov 02). Publicly notified of the removal of Airfield Support Services from the study per Solicitation 08 dated 8 Nov 02.	7, 8, & 12 Nov 02
In response to the Keesler MEO Team RFI#1 the CCO publicly released, via GSA's FedBizOpps website, Notice to Offerors No. 15 01 containing a listing of military personnel actually assigned, tied to the UMD position numbers.	8 Nov 02
Rules of Engagement clarified by HQ AETC JAQ/XPMS to permit OA interviews.	4 Dec 02
MEO Team submitted RFI#6 through 22 containing initial review comments on the draft PRD released on 7, 8, and 12 Nov 02.	6 Dec 02
MEO Team submitted RFI#23 through 28 containing additional review comments on the draft PRD released on 7, 8, and 12 Nov 02.	20 Dec 02

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MEO Team submitted RFI#29 through 38 containing additional review comments on the draft PRD released on 7, 8, and 12 Nov 02.	23 Dec 02
MEO Team submitted RFI#17-1 – 17-3 containing additional review comments on the draft PRD released on 7, 8, and 12 Nov 02.	22 Jan 03
MEO Team submitted RFI#6-01 – 6-25 containing additional review comments on the draft PRD released on 7, 8, and 12 Nov 02.	9 Jan 03
MEO Team submitted RFI#2-01 – 2-03 and 11-01 – 11-04 containing additional review comments on the draft PRD released on 7, 8, and 12 Nov 02.	27 Jan 03
MEO Team submitted RFI#18-01 containing additional review comments on the draft PRD released on 7, 8, and 12 Nov 02.	28 Jan 03
Release of Draft RFP (scheduled for 12 Aug 02).	31 Jan 03 & 14 Feb 03
MEO Team submitted RFI#4-01, 5-01, and 16-01 – 16-16 containing additional review comments on the draft PRD released on 7, 8, and 12 Nov 02.	3 Feb 03
MEO Team submitted RFI#All-01 requesting the cost benefit analysis conducted on property identified as government-furnished in the draft PRD released on 7, 8, and 12 Nov 02.	13 Feb 03
MEO Team submitted RFI#4-02 – 4-03 containing additional review comments on the draft PRD released on 7, 8, and 12 Nov 02.	13 Feb 03
MEO Team submitted DRFPBB01 – DRFPBB20 containing review comments on the draft RFP released on 31 Jan 03.	13 Feb 03
MEO Team submitted DRFPBB21 containing review comments on the draft RFP released on 31 Jan 03.	19 Feb 03
MEO Team submitted RFI#17-04 containing additional review comments on the draft PRD released on 7, 8, and 12 Nov 02.	3 Mar 03
MEO Team submitted RFI#4-04, 5-02, 17-05, and 17-06 containing additional review comments on the draft PRD released on 7, 8, and 12 Nov 02.	3 Mar 03
Release of Formal RFP/PRD (scheduled for 3 Oct 02). Grounds Maintenance removed from study with release of RFP.	12 Mar 03
MEO Team submitted RFI#4-05 through 4-17, 10-01, 11-05, 15-01 through 15-10, 16-18 through 16-21, and RFI BB#01 through 19 containing review comments on the PRD and RFP.	20 Mar 03
MEO Team submitted RFI#11-06, 11-07, 14-01 through 14-03, 19-01, 19-02, and RFI BB#20 containing review comments on the PRD and RFP.	24 Mar 03

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GSA's FedBizOpps website, Solicitation 75 dated 24 Mar 03, advised that (1) the pre-proposal conference and site visit, scheduled for 9 & 10 Apr 03 is postponed until 20 & 21 May 03 and (2) the RFP/PRD workload data is undergoing revision and revalidation with planned completion by late April or early May 2003.	24 Mar 03
MEO Team submitted RFI#2-04, 11-08, and 11-09 containing review comments on the PRD.	1 Apr 03
MEO Team submitted RFI BB#21 containing review comments on the RFP.	3 Apr 03
GSA's FedBizOpps website, Solicitation 76 dated 8 Apr 03, released first answers to questions submitted on the RFP/PRD.	8 Apr 03
MEO Team submitted RFI#2-05 identifying problems/disconnects within various PRD Appendix 2 government-furnished property.	16 Apr 03
GSA's FedBizOpps website, Solicitation 77 dated 17 Apr 03, advised that (1) the workload review and validation effort scheduled for completion by the end of April 03 might slip in which case the pre-proposal conference scheduled for 20 & 21 May 03 might slip as well and (2) clarified the submission date for the financial capability volume (not applicable to MEO).	17 Apr 03
MEO Team submitted RFI BB LB 01 requesting clarification of replacement responsibility for PRD Appendices XX.FE and XX.FD.	22 Apr 03
MEO Team submitted RFI BB LB 02 requesting information necessary to determine maintenance costs and optimum replacement period for government-furnished vehicles.	24 Apr 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A 01 dated 24 Apr 03, released second set of answers to questions submitted on the RFP/PRD.	24 Apr 03
MEO Team submitted RFI 15-11 and RFI 15-12 identifying duplicate facility project historical workload and requesting clarification for Military Construction (MILCON) responsibilities under Service Area 15.	28 Apr 03
GSA's FedBizOpps website, Postponement of Pre-proposal Conference 01 dated 30 Apr 03, advised that (1) the pre-proposal conference scheduled for 20 & 21 May 03 had been postponed, (2) the workload review and validation effort was now scheduled for completion by the last week in May 2003, and (3) a revised set of milestones would be published as soon as they could be determined.	30 Apr 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A 02 dated 30 Apr 03, released third set of answers to questions submitted on the RFP/PRD.	30 Apr 03
Keesler Electronic Technical Library technical information directories updated; changes reviewed and noted.	7 May 03
GSA's FedBizOpps website, Notice to Offerors re NAF Position Descriptions in Technical Library 01 dated 8 May 03, advised that position descriptions for non-appropriated fund positions were now in the technical library.	8 May 03

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GSA's FedBizOpps website, Keesler RFI Database/Q&A 03 dated 9 May 03, released fourth set of answers to questions submitted on the RFP/PRD.	9 May 03
GSA's FedBizOpps website, Postponement of Pre-proposal Conference 02 dated 9 May 03, advised that (1) the pre-proposal conference scheduled for 20 & 21 May 03 had been postponed to be rescheduled for late June 03, (2) the workload review and validation effort was scheduled for completion by the last week in May 2003, and (3) a revised set of milestones would be published as soon as they could be determined.	9 May 03
Keesler Electronic Technical Library Appendix A directory update; no apparent changes actually made in the directory or subdirectories.	12 May 03
Keesler Electronic Technical Library Support Agreements directory update; no apparent changes actually made in the directory or subdirectories.	18 May 03
Keesler Electronic Technical Library Contracts directory update; reviewed and noted listing of major service contracts not in the BOS. Listing did not include Grounds Maintenance which had been removed from study with release of the formal RFP on 12 March 03.	20 May 03
GSA's FedBizOpps website, Pre-RFP RFI Workload Data 01 dated 23 May 03, released copies of workload questions that had been submitted prior to the workload review and validation effort indicating that individual answers would not be provided since revised or updated data would be provided in a forthcoming amendment.	23 May 03
GSA's FedBizOpps website, Pre-proposal Conference & Site Visit 01 dated 30 May 03, rescheduled pre-proposal conference and site visit for 23 & 24 June 03.	30 May 03
MEO Team submitted RFI 17-07 requesting workload data associated with Standard Asset Tracking System (SATS).	5 Jun 03
MEO Team submitted RFI BB LB 03 requesting clarification as to responsibility for Precision Measurement Equipment Laboratory (PMEL) on Test Measurement and Diagnostic Equipment (TMDE) and applicable publications.	12 Jun 03
GSA's FedBizOpps website, Amendment 01, public release of Amendment 0001 dated 13 Jun 03 which, in addition to significant changes to RFP Sections B, C, H, I, J, and L, also revised the MEO proposal due date to 24 Oct 03 vs. 9 Sep 03.	13 Jun 03
GSA's FedBizOpps website, Amendment 02, public release of Amendment 0002 dated 16 Jun 03 which made significant changes to the PRD as well as Performance Management and Government Transition Plans and added back Grounds Maintenance as part of Service Area 13 (i.e., previously removed with release of formal RFP on 12 Mar 03).	17 Jun 03
Keesler Electronic Technical Library, Big Base Operating Support (BOS) Technical Information; major updates (under Amendment 0002 above) to workload estimates, metrics, technical information, and government-furnished property.	18 Jun 03

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GSA's FedBizOpps website, Correction to Amendment 0002 Posting 01, release of PRD Service Area 5 Description of Services missing from 17 Jun 03 posting of Amendment 0002.	20 Jun 03
GSA's FedBizOpps website, Notice to Offerors 01, public release/update to pre-proposal conference agenda, Section L PRAG (non-MEO), and revised proposal due date to 10 Dec 03 vs. 27 Oct 03.	20 Jun 03
GSA's FedBizOpps website, Notice to Offerors-Service Area Descriptions 01, public release/revision to Service Area Descriptions on the Keesler electronic technical library.	2 Jul 03
GSA's FedBizOpps website, Notice to Offerors 02, notification of posting of UMD and removal of duplicate NAF contracts (.pdf files) on/from the Keesler electronic technical library.	8 Jul 03
GSA's FedBizOpps website, Pre-Proposal Conference Minutes and Attachments 01, public release of the 23 – 24 Jun 03 pre-proposal conference minutes, briefing slides, and tour scripts.	14 Jul 03
GSA's FedBizOpps website, RFIs 17 Jul 03 and Technical Library Update 01, public posting of revised UMD for Contract Manpower Equivalents (CME), replacement of previous visual information contract (.pdf file) with new multimedia contract, removal of indexes and publication, and addition of hazardous materials contract in the Keesler electronic technical library as well as public release of CME computations for the MEO and answers to RFIs on display of distinctive badges, augmentation by military Reserve personnel, NAF personnel costing data, and historical maintenance costs for government-furnished vehicles (to include removal of several vehicles and replacement code changes).	17 Jul 03
GSA's FedBizOpps website, Keesler RFI Database/Question and Answers (Q&A)01, public posting of answers to questions raised during the pre-proposal conference/site tours as well as answers on multimedia services, Defense Medical Logistics Support System, student load increases, and currency of workload data.	25 Jul 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A02, public posting of answers to RFIs on Human Resources and Communications and Information Technology workload.	29 Jul 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A03, duplicate public posting of answers to RFIs on Human Resources and Communications and Information Technology workload.	29 Jul 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A04, public posting of answers to RFIs on mobilization costs, MEO staffing, use of workload data, source selection evaluations, small business participation and subcontracting, font size, past performance, and pre-proposal conference scripts.	1 Aug 03

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GSA's FedBizOpps website, Keesler RFI Database/Q&A05, public posting of answers to RFIs on body fat measurements, library work group manager responsibilities/systems, Base Training Functional Manager, Education Services responsibilities and publications, Human Resources workload, PMEL support for government-furnished TMDE, Communication and Information Technology workload, multimedia services and staffing, and Operations & Maintenance preventive maintenance inspections workload data.	5 Aug 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A06, public posting of answers to RFIs on source of supply and cost responsibilities for military awards and decorations, delegation of purchasing authority to the MEO, accomplishment of facility projects greater than \$500,000, break-out of facility projects between \$100,000 and \$500,000, NAF costing allocation and general and administrative expenses, financial capability, small business size qualifications, small business subcontracting performance plan, Performance Risk Assessment Group relevancy matrix, and indirect rate ceilings.	7 Aug 03
GSA's FedBizOpps website, Notice to Offerors Correction 01, public posting of title correction and electronic technical library posting of contract for hazardous waste turn in.	11 Aug 03
GSA's FedBizOpps website, Notice to Offerors-Tech Lib Update 01, public posting of clarification regarding indefinite-delivery indefinite-quantity contract cost minimums and maximums and physical technical library updates which removed all airfield references and added the Hazardous Waste Management Plan.	14 Aug 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A07, public posting of answers to RFIs on Precision Measurement Equipment Laboratory equipment listings, references to Randolph (vs. Keesler), verification and issue of military identification cards, Human Resources publication updates, hours of operation for Supply Services, workload for Resource Management, Operations and Maintenance, Space Management, Grounds and Site Maintenance, Environmental Management, Supply Services, Marketing and Publicity, and Utilities and Energy Management, and RFP Section B contract line item entries.	14 Aug 03

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GSA's FedBizOpps website, Amendment 01, public posting of Amendment 3 which extended the due date for submission of past performance and financial capability information, clarified that non-appropriated fund limitations do not allow for the payment of overhead, general and administrative expenses, and fee, made several corrections to Section L of the Request for Proposal, corrected Attachment 7 – Mobilization and Transition Plan, and updated the PRD and electronic/physical technical libraries to reflect changes to Section 2 (Section 2-3, Appendices 2.FA, 2.FE, 2.FF, and 2.FI), Section 4 (Appendix 4.A and Attachment 11, Workload), Section 6 (Appendix A and Metrics), Section 11 (Appendices 11.A and 11.FF), Section 13 (Appendices 13.F and 13.FF, and Attachment 11, Workload), Section 14 (Appendix 14.A and Attachment 11, Workload), Section 17 (Section 17-2 and Appendices 17.A, 17.B, and 17.FB, and Attachment 11, Workload), Section 19 (Appendix 19.FF).	15 Aug 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A04, public posting of answers to workload RFIs on Human Resources, Operations and Maintenance, Grounds and Site Maintenance, Environmental Management, Supply Services, Marketing and Publicity, and Utilities and Energy Management as well as answers to Request for Proposal questions on references to small disadvantaged businesses, tax codes (for WinCOMPARE), past performance relevancy matrix, and Section L reference numbering.	15 Aug 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A08, public posting of answers to RFIs on Community Services workload, purchases of intramural bibs, and Health Wellness Center responsibilities, Communications and Information Technology communications security accounts, and replacement of government-furnished vehicles coder "H" and "R."	19 Aug 03
GSA's FedBizOpps website, Notice to Offerors-Tech Library Update 01, public posting notifying of the removal (from Little BOS) of Vehicle 95B1834 from the listing of government-furnished vehicles and the substitution of Vehicle 82C82 for Vehicle 004C12 (these changes appear in Appendix 7.FF under Amendment 3 but do not appear in Appendix 2.FF, the master listing).	19 Aug 03
GSA's FedBizOpps website, Notice to Offerors 01, public posting of Civil Engineer Material Acquisition System (CEMAS) material costs, technical library updates for government-furnished property and current service contracts, and elimination of Quality Assurance Surveillance Plan (QASP) requirement.	25 Aug 03
GSA's FedBizOpps website, RFIs, Responses to Questions 01, public posting of answers to RFIs on UMD coding, cost model spreadsheet, airfield pavement status, fax and copier service, Community Services and Environmental workload, and historical material costs.	26 Aug 03

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Event	Date
GSA's FedBizOpps website, RFIs, Responses to Questions—27 Aug 03 01 and Keesler RFI Database/Q&A05, public posting of answers to RFIs on HR publications, metrics and transition activities, Engineering metrics and facility projects, Housing workload/Military Family Housing (MFH) units, Multimedia equipment, and CMEs.	27 Aug 03
GSA's FedBizOpps website, Notice to Offerors-Tech Lib Update 02, public posting of information concerning update to hazardous waste turn in contract, Communications Squadron historical materials costs, and UMD and CMEs as well detailed report of positions under study.	29 Aug 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A09, public posting of answers to RFIs on Engineering performance metrics and Comm & IT, Multimedia, Human Resources (HR), Community Services and O&M PRD language and workload.	29 Aug 03
GSA's FedBizOpps website, Notice to Offerors 02, public posting of information concerning current service contract options and updates.	3 Sep 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A10, public posting of answers to RFIs on Community Services and HR PRD workload, publications, and language, "Triangle Vision," UMD, wearing of badges, RFP Section L & M language, RFP Section B pricing tables, costing of equipment, materials and administrative supplies, security clearances, award fee, and performance management plans.	4 Sep 03
GSA's FedBizOpps website, Amendment 04, public posting of Amendment 4, which made changes to RFP Section H language, PRD workload and government-furnished property, RFP Attachment 7 Mobilization and Transition Plan activities and services currently contracted out, and added a document entitled "Resource Conservation Recovery Act Part B Permit" to the technical library.	8 Sep 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A04, public posting of answers to RFIs on PRD workload, government-furnished property, RFP workforce matrix/page count, and services currently contracted out as identified in the RFP mobilization and transition plan.	11 Sep 03
GSA's FedBizOpps website, Notice to Offerors 03, public posting notifying of the addition of a "loader" to PRD Sections 2.FF and 13.FF.	12 Sep 03
GSA's FedBizOpps website, Notice to Offerors, Replacement to manpower data posted 22 Aug 02, public posting notifying of UMD update and detailed report of changes.	12 Sep 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A11, public posting of answers to RFIs on PRD workload, reports, proposal preparation instructions, and performance metrics.	16 Sep 03
GSA's FedBizOpps website, Notice to Offerors 04, public posting notifying of Education Services workload changes.	17 Sep 03

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Event	Date
GSA's FedBizOpps website, Notice to Offerors 05, public posting of RFI submittal instructions	17 Sep 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A12, public posting of answers to RFIs on PRD workload, UMD, Summary of Expectation, GFP, Weather Systems, and UTC.	17 Sep 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A13, public posting of answers to RFIs on PRD workload, publications, vehicles, maps/layouts, performance metrics, reports.	18 Sep 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A14, public posting of answers to RFIs on PRD workload, publications, facilities.	19 Sep 03
GSA's FedBizOpps website, Notice to Offerors 01, that RFI responses have been encapsulated in subsequent postings and Amendments 0001-0004.	19 Sep 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A01, public posting of answers to RFIs on proposal preparation and mobilization and transition issues and PRD workload, government-furnished property, travel, publications, facilities.	23 Sep 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A15, public posting of answers to RFIs on mobilization and transition issues and PRD workload, government-furnished property, publications, facilities.	25 Sep 03
GSA's FedBizOpps website, Notice to Offerors 06, regarding the use of a Performance Management Plan (PMP) in lieu of a Quality Assurance Surveillance Plan (QASP)	29 Sep 03
GSA's FedBizOpps website, Notice to Offerors 07, notifying that Little BOS Appendix I was accidentally deleted and replaced by Big BOS's Appendix I—this error has been rectified as of 29 Sep 03	29 Sep 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A16, public posting of answers to RFIs on PRD workload and hours of operation	3 Oct 03
GSA's FedBizOpps website, Amendment 05, RFP Amendment 0005, Append A, (11.A) Publications, Section J-Attach 7, Solicitation/Modification of Contract, Solicitation, Offer and Award, Append A, (5.A) Publications, Append A (14.A) Publications, Section 14-1, Emergency Management, Append A (15.A) Publications Cross Reference, Section 15-1, Engineering Services, Appendix B (17.B) Maps and Area Layout, Appendix (19.A) Publications	10 Oct 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A 10 Oct 03 01, public posting of answers to RFIs on Visual portion of study, Cost Model Worksheet and Financial Capability	10 Oct 03
GSA's FedBizOpps website, Notice to Offerors/Technical Library Update 01	21 Oct 03
GSA's FedBizOpps website, Notice to Offerors/Technical Library Update 02	23 Oct 03

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Event	Date
GSA's FedBizOpps website, Keesler RFI Database/Q&A 17, public posting of answers to RFIs on Bidders Library postings, Gym Towels and Washer and Dryers	5 Nov 03
GSA's FedBizOpps website, Amendment 06, Amendment 0006, Amendment Summary	21 Nov 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A 18, public posting of answers to RFIs on Gym Towels, MFH Housing Units, Bedding Plants, Non-Prior Service (NPS), Chemical Application	1 Dec 03
GSA's FedBizOpps website, Amendment 07, Amendment 0007, General Decision MS030056, Amendment Summary, Final Amendment 0007, General Decision MS030018, General Decision MS030020, General Decision MS030027, Amendment 7, Section J-Attachment 7 Mobilization and Transition Plan, Append (4.A) Publications, Append (4.B) Maps and Work Area Layout, Section 4-2 (4.2) Service Delivery Summary, Section 4-1, Community Services, Section 4-4 General Information, Section 19-1 Utilities and Energy Management, Section 19-4 General Information, Elevator Services	2 Dec 03
GSA's FedBizOpps website, Amendment 08, Amendment 0008, Amendment Summary	5 Dec 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A 19, public posting of answers to RFIs on contractor assume responsibility, T-Date, Transition, chemical utilization, computer workload tracking, photographic services, grounds keeping, Cost Model and Manpower Matrix	10 Dec 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A 10 Dec 03 Corrected, RFIs on Mobilization and Transition Plan, computer tracking, photographic services, grounds keeping, chemical utilization, multimedia, chemical utilization and manpower matrix	11 Dec 03
GSA's FedBizOpps website, Keesler RFI Database/Q&A 10 Dec 03 Corrected Ver 2 01, public posting of answers to RFIs on Service Activities, Transition Start Date, computer support, admin supplies utilization, Photo Services, Vegetation Control, Chemical Control, Cost Model and Manpower Matrix	11 Dec 03
GSA's FedBizOpps website, Notice to Offerors-Technical Library Update 03	23 Dec 03
GSA's FedBizOpps website, Notice to Offerors--Proposal due dates 01, MEO Submission	14 Jan 04
GSA's FedBizOpps website, Amendment 09, RFP 0009, Amendment Summary, Cost Model, Final RFP	26 Jan 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 20, public posting of answers to RFIs on PRD # 12 Labor Hours, Historical Data Lapse Rate, HVHC, Engineering Services Workload, Facility Project Cost, NAF, Cost Plus Work, Sub Contract Performance Plan, Relevancy Matrix, Small Business, Fine Arts	3 Feb 04

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Event	Date
GSA's FedBizOpps website, Keesler RFI Database/Q&A 21, public posting of answers to RFIs on Mobilization, Proposal Comparisons, CLIN X 0006	4 Feb 04
GSA's FedBizOpps website, Notice to Offers/Web page change 01	5 Feb 04
GSA's FedBizOpps website, Amendment 10, Amendment 0010, Amendment 2 Append E (2.E) Acronym & Terms & Words, Section J-Attachment 7 Amendment 10 Mobilization and transition Plan, SF30 Amendment Summary, Final Amendment 0010, Form 254 Contract Security Class Spec., Amendment 10 Append A (2.A) Publications, Amendment 10 Append FB (2.F.B) Government Furnished Property (EAID), Amendment 10 Append FE (2.FE) Government Furnished Property (ADPE), Section J- Attachment 5 Amendment 0010 Award Fee plan (AFP), Amendment 10 Append F (4.F) Government Furnished Property and Services, Amendment 10 Section 4-1 Community Services, Amendment 10 Section 4-4 General Information, Amendment 10 (11) Workload Estimates, Amendment 10 Append FC (14.FC) Government Furnished Property (NONEAID), Amendment 10 Append A (17.A) Publications, Amendment 10 Section 18-1 (18) marketing and Publicity, Amendment 10 Section 18-4 General Information, Amendment 10 Workload (19.1) Workload Estimates, Keesler SUBKTG PLAN WORKSHEET ATTAACHMENT 12.XLS	6 Feb 04
GSA's FedBizOpps website, Notice to Offerors/Proposal due date 01	6 Feb 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 22, public posting of answers to RFIs on M&T Plan, Personnel Costs for Positions, Government Risk Management Plan, Subcontracting plan Worksheet, Library Contracts	13 Feb 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 23, public posting of answers to RFIs on M&T Plan, Service Contract Act, Personnel Costs for Positions, Government Risk Management Plan, Subcontracting plan Worksheet, Library Contracts	23 Feb 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 24, public posting of answers to RFIs on M&T Plan, Personnel Costs for Positions, Government Risk Management Plan, Subcontracting plan Worksheet, Library Contracts	24 Feb 04
GSA's FedBizOpps website, Notice to Offerors/RFI revision 01	24 Feb 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 25, public posting of answers to RFIs on M&T Plan, Personnel Costs for Positions, Government Risk Management Plan, Subcontracting plan Worksheet, Library Contracts	2 Mar 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 26, public posting of answers to RFIs on M&T Plan, Personnel Costs for Positions, Government Risk Management Plan, Subcontracting plan Worksheet, Library Contracts	2 Mar 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 27, public posting of answers to RFIs on M&T Plan, Personnel Costs for Positions, Government Risk Management Plan, Subcontracting plan Worksheet, Library Contracts	3 Mar 04

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Event	Date
GSA's FedBizOpps website, Keesler RFI Database/Q&A 28, public posting of answers to RFIs on valid complaints, Engineering Services, sports volunteers, Quarterly NAF Council Meetings, AF physical fitness standard, Golden Eagle Standard, marketing budget and Collection Development Policy.	18 Mar 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 29, public posting of answers to RFIs on valid complaints, PRD information, home station equipment, NBC Defense equipment, medical leased apartments, Quality Control Plan.	22 Mar 04
GSA's FedBizOpps website, Notice to Offerors/RFI revision 08	23 Mar 04
GSA's FedBizOpps website, Amendment 11, RFP 0011, Amendment Summary, General information section 2-4, Section J-Attach 5 (Award Fee Plan, 23 Mar 04), Section J-Attach 6 (Performance Mgt Plan, 13 May 03), Section J-Attach 7 (Mobilization and Transition Plan, 17 May 03), Amendment of Solicitation/Modification of Contract (24 Mar 04), Solicitation, Offer and Award (12 Mar 03), Appendix A, All Service Requirements, Section 2-1, Attach 4 (Manpower Matrix, 24 Mar 04), Service Delivery Summary, Section 2-2), Appendix B (Maps and Work Area Layout), Community Services, General Information (Section 4-4), Housing, General Information (Section 10-4), Operations and Maintenance (Section 11-1), General Information (Section 11-4), Space Management (Section 12-1), Grounds and Site Maintenance (Section 13-1), General Information (Section 13-4), Appendix A (Pubs), Appendix C (Required Reports), Environmental Management (Section 16-1), Appendix A (Pubs), General Information (Section 19-4)	24 Mar 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 30, public posting of answers to RFIs on valid complaints, Outdoor Area Maintenance, Perform Computer Operations, Maintain Data Files in IWIMS and ACES, Real Property maintenance and replacement related workload, AUTODIN, furnished vehicle replacement, York Medallion Extended Warranty (applicable to L BOS).	24 Mar 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 31, public posting of answers to RFIs on valid complaints for frequency of reviews, Emergency Management Control Center (EMCC) workload, Pollution Prevention Program, Survey of Ground Water, permitted water wells, IWIMS, EMIS, ACES systems, annual waste generating Opportunity Assessment, fluorescent lights collection, workload elements frequency inspections and attendance of environmental protection subcommittees.	26 Mar 04
GSA's FedBizOpps website, Notice to Offerors, Transition Plan 01, a posting of the Transition Plan replaces the one issued with Amendment 0011 on Big BOS. Amendment 0011 posted the Small BOS transition plan for Big BOS.	26 Mar 04
GSA's FedBizOpps website, Notice to Offerors, Transition Plan—Big BOS 01, Section J – Attachment 7, Amendment 11 (Deleted # 10) Mobilization and Transition Plan (15 May 03)	26 Mar 06

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Event	Date
GSA's FedBizOpps website, Notice to Offerors Cost Models 01, cost models will be posted and the changes will be reflected in Amendment 0012.	26 Mar 04
GSA's FedBizOpps website, posted Cost Models 01 files, 1BIGBos 03-24-04.xls and 2LittleBos 03-24-04.xls	26 Mar 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 32, public posting of answers to RFIs on valid complaints pertaining to service provider assigned space prior to Transition Start Day, unable to open word document #3, workload associated with PCIII system equipment accountability, workload associated with (special training programs, Palace Acquire, Veterans Readjustment Act), computer generated reports workload, replacement of GOV, replacement criteria for GOV, amendment 005 and 006 posted changes, Workforce Matrix Section J, Government cost forms, subcontract labor hours, small business set-aside, Executive Summary page limit,	1 Apr 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 33, public posting of answers to RFIs on valid complaints pertaining space assignment prior to Transition Start Date, System Administrator reporting operational deficiencies, role of Functional Systems Administrator for the PC-III, comprehensive training and career-counseling, workload associated with computer generated reports and inquiries for all CPF functions supported by AFPC, changes made to vehicle requirements in Amendment 0011, price in replacement of Government-furnished vehicles except as stated in H-936, b. Health and Welfare paragraph was rewritten and the clause at H-942 was added, MEO contract and manpower matrix requirement, small business subcontracting plan requirement, Executive Summary page count.	1 Apr 04
GSA's FedBizOpps website, Notice to Offerors—Slip 01; Due to extenuating circumstances, the 29/30 April 2004 proposal due dates will more than likely be slipped to the right. More information will be published within the next two weeks.	7 Apr 04
GSA's FedBizOpps website, Amendment 12; Section J-Attachment 7; Atch 4, Manpower Matrix 0012-BB; F41689-02-R-0048-0012 SF30 (Amendment Summary); Final RFP F41689-02-R0048 Amendment 0012 (Solicitation, Offer and Award).	16 Apr 04

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Event	Date
<p>GSA's FedBizOpps website, Keesler RFI Database/Q&A 34, public posting of answers to RFIs on: potential future use of hazardous Air Emission Inventory, Tier II Report, and the Hazardous Waste Minimization Plans, Amendment 11 service providers responsibilities for Government Furnished Vehicles, contracts identified in the A76 option prices.pdf document are the contracts posted in the A-76 technical library, Work Group Manager (WGM) duties, facility manager, equipment accountability, and area safety to name a few are not included as manpower authorizations on the Unit Manning Document, but are still required functions; Coastliner contract posted in the technical library; clarification and quantities of HVAC equipment to be serviced; PRD associated paragraphs and workload, accurately coordinate, process, report and track all work requirements for real property, real property capitalization; service providers are required to participate in base exercises designed to train and prepare personnel to respond in the event of such an event;</p>	30 Apr 04

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Event	Date
<p>GSA's FedBizOpps website, Keesler RFI Database/Q&A 35, public posting of answers to RFIs on: Cell C473, non-productive labor hours for PRD #12 in worksheets 'Basic' through '9th Option' protected; Lapse rate comprised of a number of components (See paragraph L-901f(2)(d)(viii) of the solicitation) many not tracked by the government; Individual numbers for HVAC Emergency, Urgent, Routine, M&R, and MC are correct, total is 1,086; Section 15, service provider is required to provide design for all projects; Engineering Services Workload) in FY01 and FY02 workload data subcontracted to companies whose contract will be taken over by the service provider; Service providers responsible to provide planning, programming, designing, contracting action, and executing and management of construction under CLIN X003; Offerors should propose indirect rates that they consider to be reasonable and realistic, reference RFP Section L-901(i); MEO shall follow local base contracting procedures, as is currently being done, for all other purchases required under H-934 and H-935, as well as requirements under H-924. H934 is the Modernization CLIN, H-935 is the replacement of GFE CLIN. H-924 is construction projects; Amendment 0001 added the following language to H-924 for clarify this effort: "For Facility Projects Greater than \$500,000, the service provider is also responsible for the planning, programming, designing, and management of construction projects (all associated costs shall be included in the estimated total cost, CLIN X003); Table in PRD Section 4.4.1 provides the category A, B and C breakout, barber shop was added to the end of the table and will be incorporated into a forthcoming amendment; Attachment L-1 matrix contained service areas applying only to BIG BOS, requested a revised relevancy for Little BOS, correction made in amendment 0001; Date in L-902 was removed in Amendment 0001, all proposal due dates are now found in L-904, financial capability and past performance information will now be due 9 Oct 03; FAR 19.301(a) to be eligible for award as a small business, written SB representation is provided IAW FAR 52.219-1; Library purchases (in particular the maintenance agreement and licenses for the integrated library system) be the responsibility of the contractor; Mobile Command Post will be turned over to the service provider to include the trailer and equipment referenced in AFMAN 32-4004, paragraph 1.9.; Satellite medical photo lab provides support of the Dental Squadron, without maintaining a continuous presence within the Dental facility, turn around time depends on the priority of the work order; Mobilization and Transition Plan, government will transfer full responsibility of the 29 functions to the new service provider on the first day of the Transition Period (indicated as T-day); During the mobilization period, the new service provider will be allowed access to the functions for which he will assume full responsibility on T-day; As stated in RFP Section L-901f(1), the offeror provides a M&T Plan that describes plans to integrate and transfer the workload from the Government;</p>	7 May 04

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Event	Date
Mobilization and Transition Plan indicates incremental date of assumption of responsibilities will occur on T-day for 29 of the 50 functions detailed; Current number of housing units is 1,833, when HRMA is approved Keesler will address correction of housing numbers, reference H-928 in the solicitation; Request for fine arts is customer driven and unique and custom by nature; There is no breakdown, as the estimates cannot be considered consistent.	Cont. 7 May 04
GSA's FedBizOpps website, Notice to Offerors—10; contact changes/additions; 04-P00024, CCAF Advisor, 04-P00035, Distance Learning, 04-P00018, Cardiovascular Equipment Maintenance, McNaughton Bodort Book Circulation, 04-P00024, CCAF Advisor, 04-P00035, Distance Learning, 04-P00018.	7 May 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 36, public posting of answers to RFIs on: Request scope of work for base landscaping be added to workload; Comptroller or commander-directed suspense's received through the PMO" having no specific workload associated with it; Military Personnel Flight no specific workload associated with it, more a function of the commanders' experience; Workload data for Human Resources, Education Office was inadvertently deleted and will be incorporated in a future amendment; Emergency Management workload, currently has one individual who represents Keesler AFB at the Harrison County Civil Defense/Emergency Operations Center; Program and master event calendar is updated quarterly, workload element was modified to be posted in forthcoming amendment (produced in Jan, updated each quarter. and reviewed monthly); Service Delivery Summary, RFI addresses all of PRD 18.1 and 18.2, therefore it is too broad to form a coherent response, request requestor ask a specific question.	14 May 04
GSA's FedBizOpps website, Amendment 13; Amendment of Solicitation/Modification of Contract F41689-02-R-0048-0013, 20 May 04; Section J attachment 7, Mobilization and Transition Plan, Base Operating Support Services 15 May 03; Section 2-3, Government Furnished Property (GFP) and Services; Appendix B, Maps and Work Area Layout; Section 11-4, General Information.	20 May 04
GSA's FedBizOpps website, Notice to Offerors 11; Notice to Offerors, 20 May 04, Keesler Pick-A-Base Cost Study F41689-02-R-0048 & F41689-02-R-0049, (At this time we do not expect to confirm proposal due dates until sometime mid July).	20 May 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 37, public posting of answers to RFIs on: Tech Lib Update 02 (Posted on Aug 29, 2003) paragraph # 2 (document titled FY02 Expenditures (Supplies)/Account 247, question of dollar amount reflecting FY 02 supply and material purchases for Communications Squadron. Document contains only Budget Code 9.	24 Jun 04
GSA's FedBizOpps website, Amendment 14; Atch 4, Manpower Matrix-AMEND 0014-BB 8 Jul 04.xls (Workforce Matrix, Base Operating Support); Amendment of Solicitation/Modification of Contract (20 May 04) F41689-02-R-0048-0014 (8 Jul 04) changes to performance periods; Final RFP F41689-02-R-0048 Amendment 0014, 16 Apr 04.doc.	8 Jul 04

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Event	Date
GSA's FedBizOpps website, Amendment 15, Amendment 14--corrected version; F41689-02-R-0048-0014 SF30 (Amendment Summery) 9 Jul 04, Amendment of Solicitation/Modification of Contract, updated performance periods; Atch 4, Manpower Matrix-AMEND 0014-BB 8 Jul 04.xls (Workforce Matrix- KAFB BOS); Final RFP F416889-02-R-0048 Amendment 0014, 09 July 04 (Solicitation, Offer and Award).	9 Jul 04
GSA's FedBizOpps website, Notice to Offerors 9 Jul 04 01; Mistakenly posted the wrong amendment to EPS.gov website. Corrected versions should now be online. Also review 14 Sep 04 EPS Posting	9 Jul 04
GSA's FedBizOpps website, Notice to Offers--Cost Model 01, 21 Jul 04: NoticetoOffersbbos21July04.doc: Cost model for the BBOS incorporates new mobilization and transition dates from Amendment 0014, cost model will be incorporated in the forth coming amendment, previous cost model is no longer valid.	21 Jul 04
GSA's FedBizOpps website, Cost Model-BIG BOS 01, 21 Jul 04: 1BIGBosjul04.XLS.	21 Jul 04
GSA's FedBizOpps website, (see 9 Jul 04 and 14 Sep 04 EPS posting alert, correct amendment number is 15 not 16) Amendment 16; RFPAmendment0015-BigBOS.zip; Atch 4, Manpower Matrix-AMEND 0015-BB 6 Aug 04.xls; 94-2301 Rev 24-27 May 04.doc, Wage Determination; 1 BIGBosjul04.xls, Mobilization and Transition; F41689-02-R-0048-0015 SF30 (Amendment Summary) 06AUG04gb.doc, Amendment of Solicitation/Modification of Contract; Final RFP F41689-02-R-0048 Amendment 0015 06AUG4gb.doc, Solicitation, Offer and Award; MS030056 Building Construction-5 Dec 03.doc.	6 Aug 04
GSA's FedBizOpps website, Keesler RFI Database/Q&A 38 (RFIPosted-31Aug04.xls): Cell C473, non-productive labor hours for PRD #12, cell was the product of the number of FTEs and the number of nonproductive labor hours, C473 is now unlocked; Paragraph L-903 reference, chart under L-901b reference to Volume V was changed to read Business Systems Disclosure in Amendment 0015; Average man-years priced in the technical and cost proposals clarified by deleting the word "average" in reference to man-years priced in amendment 16; Subcontractors at fixed labor rates should be proposed at least at the minimum wage rates included in the Department of Labor Wage Determination, subcontractor can propose a fixed price contract to the prime offeror as long as the prime offeror demonstrates how they arrived at a fair and reasonable price, either by competitive means, commercial pricing, etc; When service provider takes assumption, it is service provider's responsibility to carry out performance of that PRD, and responsibility of the respective Government inventory for that service area; GOV provides advisory assistance for up to 30 days after the service provider takes assumption, and will be no second inventory prior to contract start date, Para (a) of H-935 to be corrected;	30 Aug 04

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<p>Amendment 14 to the RFP changed Mobilization and Transition dates, RFIs: TP-005, TP-009A, TP-009D, TP—14, TP-017, TP-018, and TP-019, Solicitation F41689-02-R-0049, posted contract bid schedule identifies the periods of performance, A-76 Option Prices spreadsheet posted in Technical Library has been updated, new Paving and Utilities contract posted to the Technical Library, and option prices included on spreadsheet.; CLIN X010 costing of the non-appropriated fund funded portion of Community Services and Marketing & Publicity, PRD Section 4.4.1 provides the category A, B and C breakout with barber shop added to the end of the table, and will be incorporated into a forthcoming Amendment 16.</p>	<p>Cont. 30 Aug 04</p>
<p>GSA's FedBizOpps website , (see 9 Jul 04 and 14 Sep 04 EPS posting alert, correct amendment number is 16 not 17), Amendment 17 (posted 31 Aug 04); Amendment 16 (Final RFP), Amendment 16 (Summary), Amendment 16 (A-76 Option Prices), Amendment 16 (Attach 7), Amend 16 (PRD 4): F41689-02-R-0048-0016SF30 (Amendment Summary) Amendment of Solicitation/Modification of Contract, Mobilization performance period is corrected, Barber Shop facility was added to table titled APF Support, contract number for Paving and Utilities has been updated; FinalRFPF41689-02-R-0048Amendment001631AUG04.doc, Solicitation , Offer and Award (Code FA 3032) Issued 12 Mar 03; K04_PRD_GeneralInformationAmnd16.pdf, Section 4-4, General Information (Barber Shop added); Atch7GovtTransitionPlanBB-Amend0016.pdf, Section J – Attachment 7, Amendment 16 (AETC Mobilization and Transition Plan BBOSS, 15 May 03); A76optionprices26Aug04.pdf, (Total Estimated Dollar Amounts of Basic and Option Periods at Original Contract Award).</p>	<p>31 Aug 04</p>
<p>GSA's FedBizOpps website, Notice to Offers–Amendment Numbers 01, NOTICETOOFFERORS-AmendNumbSeq.doc, NOTICE TO OFFERORS, Posting of a corrected version of Amendment 14 on 9 Jul 04 created a disparity between the EPS automatic amendment numbering sequence and the official amendment number. Therefore, do not rely on the EPS amendment number when referring to an amendment posted after 9 Jul 04. Instead, reference the amendment number on the actual amendment (MS Word document attachment).</p>	<p>14 Sep 04</p>

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<p>GSA's FedBizOpps website, Keesler RFI Database/Q&A 39 (Posted-Sep 29, 2004) Keesler RFI Database Q&A (xls file states RFI Posted 28 Sep 04): Posted list of equipment associated with the remote extension of the voice communications switch located at the hospital (Keesler Remote Switch Lay out, Attachment 2 Section J). Re confirmed statement that that the Little BOS contractor is not responsible for the administration of the firewall systems nor the creation of firewall rules, duties in question are the responsibility of the inherently governmental IPO section. Multiple Q&A questions noted on one document:</p> <ul style="list-style-type: none"> - Phone number for Test/Repair Safety Equipment on Lifting Devices - Sports Officials contract date: Contract FA3010-04-D0001 performed by Lamac Services was posted to the on-line technical library in Amendment 10 - Military Family Housing Maintenance Contract: Modification exercising the option for extension of services is posted at the end of the MFH contract - Cell Phone Airtime Contract or Contact: There is no contract. The Government Purchase Card (GPC) is used to purchase cell phone airtime - SABER Amendment 0003 posted 16 May 2000 (No indication that contract is currently being performed): Modification exercising the option to extend the term of the contract is posted at the end of the SABER contract. Cost data for work performed on the SABER contract can be found at the end of this document - Paving and Utilities Contract has (2000 date without any indication that contract is being performed): Modification exercising the option to extend the term of the contract is posted at the end of the Paving and Utilities contract - Protective Coating Not Current (No individual line item pricing): Contract F22600-03-D0005 was posted to the on-line technical library in Amendment 10. Cost data for work performed on the Protective Coating contract can be found at the end of this document - Aerobics Instructor Contract (2002 date without any indication that contract is being performed): Contract FA3010-04-P0015 was posted to the on-line technical library in Amendment 10 - Concessionaire Blake Gym (Contract not current): Contract FA3010-04-S0001 was posted to the on-line technical library in Amendment 10 - Concessionaire Vending (Contract not current): Contract FA3010-04-S0004 was posted to the on-line technical library in Amendment 10 - Dust Mops and Mats (Contract not current): Contract FA3010-04-P0040 was posted to the on-line technical library in Amendment 10 	<p>29 Sep 04</p>

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<p>35 a, b & c. Open Ended A&E Contracts (Three contracts): Cost data for work performed on the A/E contracts provided</p> <ul style="list-style-type: none"> - Flooring Contract (No signatures and no individual pricing): Contract is signed by the Contracting Officer. The modification exercising the option to extend the term of the contract is posted at the end of the Flooring contract. Cost data for work performed on the Flooring contract provided - Fencing (Contract has no individual pricing): Cost data for work performed on the Fencing contract provided - Grounds Maintenance (No individual line item pricing or indication that contract is on-going): Unit prices are not releasable. All of our contracts are firm-fixed price and don't contain cost work data, currently in Option 2 so the final total funded amount for FY 04 won't be available until after 30 Sep 04. Total annual amounts for all service contracts was previously provided and posted to the web - Fire Suppression (Statement of work posted on website, but no contract): Fire Suppression contract was not written by 81st Contracting Squadron and is not available to post to the on-line technical library. Attachment 2 to Section J. <p>Contractor furnish computerized work order tracking system: Work order tracking program is and will continue to be the AETC standard, same for government provided program</p> <ul style="list-style-type: none"> - Government providing ink cartridge and paper for Little BOS (Note: this was a part of GSA's FedBizOpps website, Keesler RFI Database/Q&A 39 posting for BBOS): Administrative supplies consumed in daily operations, Appendix F for each service area contains a dollar amount for administrative supplies used in the specific function, also based on a review of the impact card purchases - Contractor Furnished Equipment listed in Multimedia (Note: this was a part of GSA's FedBizOpps website, Keesler RFI Database/Q&A 39 posting for BBOS): PRD is a performance based PRD, equipment utilized and method of providing the service is the service provider's responsibility. The current SOW identifies equipment is provided by the current contractor to perform the SOW - Little BOS contractor referencing Woodworking, Metal working Tools and Equipment as well as the lighting, forms mannequins, supports and 10 ft. by 8 foot curved panel display that is listed in Unique Custom Graphics Multimedia (Note: this was a part of GSA's FedBizOpps website, Keesler RFI Database/Q&A 39 posting for BBOS): Unique Custom Graphics equipment is taken from the current Multimedia contract which has a very detailed SOW, Little BOS service provider is responsible for providing services listed in the Little BOS PRD 	<p>29 Sep 04 Cont.</p>

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<p>Request for nonappropriated fund income and expense statements: Spreadsheet attached of expenditures for all NAF activities included within this solicitation</p> <p>Clarification of the level of support required by the Big BOS service provider in the library versus the Small BOS provider for network and help desk support (specific reference is made to supporting the Keesler Library LAN as part of the Small BOS service requirements): Reference in PRD 4 to 38 computer bundles including 2 servers. However, it is not apparent in PRD 2 (All Service Requirements) what APDE is to be turned over nor is there any indication of whether the sponsorship of Internet connections is expected to be continued. Clarification of Big BOS service providers responsibility: Currently there are seven computer workstations within the Library connected to the Keesler WAN. The Services Division lead Work Group Administrator will provide first level support services. The Service Provider will provide second level Work Group Administrator support for these systems. The Small BOS Service Provider will be responsible for Internet connectivity, E-mail Services, providing procurement sourcing solutions, and technical assistance through the Help Desk. CD-ROM LAN. Purchased for the library by AFLIS. Maintained by the library staff. This server manages CDs and access to 19 workstations attached to it for CD-ROM access to reference titles, such as Ebsco CD and installed software such as MS Office. Dynix server. Purchased by Keesler AFB for the library and maintained by the library. This server controls the integrated library system (ILS) that is used for circulation, cataloging, and on-line catalog. Keesler pays an annual maintenance fee of about \$13K for hardware and software maintenance on this system.</p> <ul style="list-style-type: none"> - Is there external access to the library's educational database provided: GALE and EBSCO databases of periodical articles are accessible to on base users, Peterson's database of testing and education information is accessible "with password" to patron at their off base location - What software packages are in use in the library, version and cost: Software packages installed on library computers vary widely. Computers attached to the KEESLER domain have standard software, library patron-use workstations have up to 20 titles installed on them, Work Group Administrator installed software to block pop-up ads and deal with spyware on these computers. The Library also has a serial module on 1 work station, called EOS which costs \$850 annually (paid by Keesler). Our ILS vendor is Dynix - Question of Big BOS service provider's responsibility relative to the Internet connections: Service provider is responsible for the maintenance, operation, connectivity, replacement, Internet services, and software applications associated with all patrons workstations - Computer bundles: Computers are included in the GFP and will be provided to the service provider to use. Computer systems and items for the Library collections are procured 	<p>29 Sep 04 Cont</p>

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<p>REP CD to AFI-24-301, paragraph 6.21 code indicates H - Life vehicles expectancy in years have been reached or exceeded: Replacement of vehicles is the potential bidder's decision and based on how each will formulate their prospective bids. In addition, please reference RFI # T-00-052: The government has no plans to replace these vehicles before the contract start date</p> <p>Contract number FA3010-04-P-0018, with a 01-Oct 2003 (no cost/price information provided): Total contract award price is \$30,500.00. Item Number 0002 is NTE \$12,000.00. Prices associated with Item Numbers 0001 and 0003 are not releasable.</p> <p>Paragraph requires Workgroup Management to support in all functional areas within Base Operating Support: Small BOS provider responsible for providing both FSA and WGM support for those service areas within Small BOS. For Big BOS, the Small BOS provider provides FSA support and the Big BOS provider provides WGMs for each functional area. Big BOS' All Services paragraph 2.1.10 clearly outlines the Big BOS service provider's responsibilities: Service provider shall provide Work Group Manager (WGM) support in all functional areas within Base Operating Support. These duties include but are not limited to first level customer support, system trouble shooting, software application support, running software upgrade/security patches, and the installation, configuration, and operation of client/server devices and peripherals.</p> <p>TP-005, will the members of incumbent Government work force, agreeing to work for the service provider, be released in time to join the service provider's work force on IA date? Reduction In Force (RIF) effective date is T-Day, which is currently 1 Jul 05, all civilian employees who elect to join the service provider's work force will be available the first day of transition (T-Day).</p> <p>Amendment 0005, (Government's intent to receive a composite labor rate/staffing for each PRD): Cost Model, the number of man years priced (after lapse and overtime) should match the Manpower Matrix. The Cost proposal should contain complete and accurate cost details to reflect how the offeror arrived at the total costs expressed in the Cost Model. Cost model is intended to be a summary comparative document for Government use in evaluation which summarizes the labor amounts proposed. Offeror(s) should present detail supporting data of the cost model summary.</p> <p>Small business set-aside prime: Clause 52.219-6 in section I of the solicitation, para (b)(1) referenced (clause was inadvertently excluded from the solicitation and will therefore be inserted in the next amendment)</p>	<p>29 Sep 04 Cont</p>

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<p>Contract documentation request for proposal response (Volume IV- Cost Volume or Volume V-Contract Documentation) that the contractual documentation” (SF 33, Acknowledgement of Amendments, Section K, contract fill-ins) is to be provided: Page L-12, para L-903. The title for Volume V is changed from “Business Systems Disclosures” to “Business Systems Disclosures/Contract Documentation.” The following paragraph was added to the end of this section in Amendment 17</p> <ul style="list-style-type: none">- <u>Contract Documentation</u>: Include the following documents: Signed copy of the SF 33 including Sections A through M of the RFP and any applicable clause fill-ins, as well as the certifications and representations in Section K- Acknowledgement of all SF 30 amendments- Other documentation not included in any other proposal volume <p>Extract from the Schedule B forms that we are to fill out (Design of the worksheet will not provide for the proper calculation of FICA): Offeror has the flexibility to compute the actual FICA and Medicare costs separately and insert the combined totals into the FICA amount cell of the Cost Model. Cell is unlocked and therefore readily available to compute the total labor dollars</p>	29 Sep 04 Cont